



# Commercial Services Market Outlook

2023–2042

**Africa**

Services: \$105 B  
20YR Growth: 5.5%  
New Personnel: 69 K

**China**

Services: \$675 B  
20YR Growth: 5.2%  
New Personnel: 433 K

**Eurasia**

Services: \$945 B  
20YR Growth: 3.9%  
New Personnel: 534 K

**Latin America**

Services: \$205 B  
20YR Growth: 4.4%  
New Personnel: 128 K

**Middle East**

Services: \$335 B  
20YR Growth: 4.2%  
New Personnel: 215 K

**North America**

Services: \$855 B  
20YR Growth: 2.3%  
New Personnel: 429 K

**Northeast Asia**

Services: \$170 B  
20YR Growth: 2.2%  
New Personnel: 90 K

**Oceania**

Services: \$65 B  
20YR Growth: 3.0%  
New Personnel: 39 K

**South Asia**

Services: \$150 B  
20YR Growth: 7.5%  
New Personnel: 120 K

**Southeast Asia**

Services: \$310 B  
20YR Growth: 7.1%  
New Personnel: 220 K

**\$3.8 T**

2023-2042 SERVICES  
20YR GROWTH 3.9%

- MAINTENANCE, REPAIR, OVERHAUL & MODIFICATIONS
- PARTS & DISTRIBUTION SERVICES
- TRAINING & PILOT SERVICES
- DIGITAL SOLUTIONS & ANALYTICS

**2.3 M**

NEW PERSONNEL

- NEW PILOTS
- NEW TECHNICIANS
- NEW CABIN CREW