

Global Outlook

2.4M

New Personnel

50,170

2043 Fleet

674K

New Pilots

3.2%

Annual Fleet Growth

716K

New Technicians

4.7%

Annual Traffic Growth

980K

New Cabin Crew

3.5%

Annual Personnel Growth

Regional Highlights

Destination	New Personnel	Pilots	Technicians	Cabin Crew
A F R I C A	76K	23K	25K	28K
C H I N A	430K	130K	137K	163K
E U R A S I A	562K	155K	167K	240K
L A T I N A M E R I C A	135K	39K	42K	54K
M I D D L E E A S T	235K	68K	63K	104K
N O R T H A M E R I C A	430K	123K	123K	184K
N O R T H E A S T A S I A	98K	25K	30K	43K
O C E A N I A	41K	11K	12K	18K
S O U T H A S I A	129K	40K	40K	49K
S O U T H E A S T A S I A	234K	60K	77K	97K